

State of Louisiana

JOHN BEL EDWARDS GOVERNOR

February 20, 2018

ADDENDUM NO. 4

TO: ALL POTENTIAL RESPONDENTS

RE: RFQ 2503-18-04 Mid-Barataria Sediment Diversion Project (BA-0153)

Construction Management At-Risk

REVISED STATEMENT OF QUALIFICATIONS DUE DATE: MARCH 21, 2018 4:00PM

This addendum shall be considered part of the RFQ and associated enclosures. The clarifications, revisions and additions in this addendum supersede the requirements in the advertised RFQ and enclosures.

I. CLARIFICATIONS

NONE.

II. QUESTIONS AND RESPONSES

1. The RFQ, Section 5.0-Existing and Proposed Team Members, second paragraph states "The Design Team will facilitate collocation of key staff members of the Design Team and the CMAR Contractor in Baton Rouge to meet the MBSD-PDT goals of cooperation and collaboration." This paragraph goes on to say "Key staff are considered to be the following: an estimated peak of twenty-five (25) Design Team Members, Five (5) CPRA/CH2M team members, three (3) Independent Cost Estimators (at milestones) and a minimum of five (5) team members of the CMAR Contractor." Section 7.0 – CMAR Staffing and Key Personnel states "Key Personnel, as defined herein, means personnel essential to successful performance of the services to be provided by the Respondent." This section denotes by (*) seven (7) Personnel that are expected to transition from to the construction phase. Enclosure 1: BA-0153 CMAR Scope of Services, Section 2.1.1, fifth bullets states "The CMAR Contractor shall have key personnel collocated with the Design Team and Program Management team for the duration of the Pre-Construction Phase." This bullet goes on to say "...Minimum key personnel shall include a Senior Project Manager, Construction Manager, and Scope Manager meeting minimum qualifications specified below." This section states a minimum of three (3) key personnel shall be collocated in Baton Rouge for the Pre-Construction Services. Please clarify the minimum number of Key Personnel, and associated qualifications, CPRA is requiring the CMAR Contractor to provide during the Pre-Construction Phase.

CPRA is requiring that three (3) CMAR Contractor key personnel be co-located full-time with the Design Team and Program Management Team. The Key Personnel shall include the Senior

Project Manager, Construction Manager, and Scope Manager. The other two (2) CMAR Contractor key personnel shall be co-located with the Design Team and Program Management time on a part-time basis. The intent is to allow the CMAR Contractor (with input from CPRA) flexibility on the timing on when to engage the other two (2) CMAR Contractor key personnel.

- 2. For Item #13 of the EQF-1 Form, for a JV Respondent, should the 10 projects presented be the same as the 10 projects presented in Part C (e.g. where JV Partner A has 6 projects and JV Partner B has 4 projects)? Or, can JV Partner A provide 4 new/additional projects and JV Partner B provide 6 new/additional projects in Section 13 of the EQF-1 Form?
 - The ten (10) relevant projects presented in the SOQ in response to Section 9.4 Part C, Relevant Project Experience should be the same as those listed for Question #13 on the EQF-1 Form.
- 3. Page 6, question 15, of form EQF-1 provides for up to 5 pages for additional information supporting our qualifications. Is this intended for the Respondent only or can subcontractors and subconsultants provide information in this section?
 - Question #15 on the EQF-1 Form is intended to provide the Respondent, to include any member firm, entity, Corporation, LLC, or JV, the opportunity to provide any additional information or description of resources supporting their qualifications for the proposed project.
- 4. Is there a restriction on page type and format for the 5 additional pages allowed in the EQF-1 Form?
 - Information in response to Question #15 on the EQF-1 Form shall meet the submittal format requirements as outlined in Section 10.0 of the RFQ. No oversized sheets will be allowed.
- 5. Addendum #3 (response to question #39) indicates the senior project manager's resume must have at least two (2) projects delivered using CMAR or Progressive Design Build delivery methods. We request CPRA include design-build in the list of alternative delivery methods, as it requires extensive collaboration between the designer and constructor to develop the optimal solution, to ensure cost and schedule certainty, just as CMAR and progressive design build do. Given that there are very few CMAR and progressive design build projects in the heavy civil/marine construction industry, by recognizing design-build, teams can propose those individuals they believe possess the best combination of large project, collaborative alternative delivery, and heavy civil/marine construction qualifications for this project

CPRA prefers that the Senior Project Manager have experience using CMAR or Progressive Design Build delivery methods, but Design Build would be acceptable.

III. RFQ REVISIONS

The RFQ and enclosures have been modified in the below areas as part of this addendum.

RFO Mid-Barataria Sediment Diversion Project (BA-153)

Section 9.2. Delete the third paragraph in its entirety and replace with the following:

<u>Financial Information:</u> The Respondent, or in the case of a JV, each JV member, will furnish annual audited financial reports for the three (3) most recent full financial years, prepared in accordance with Generally

Accepted Accounting Principles (GAAP), and all relevant notes. Respondents may submit seven (7) copies of financials in seven (7) separate envelopes as part of their Statement of Qualifications (SOQ). Each envelop should be clearly identified with the Respondent's name and marked "Confidential – Financial Documentation". Each page of the financial documents provided should be marked "Confidential". Financial records should be included in an appendix and will not be considered in the page limit.

Section 9.2. Delete the sixth paragraph in its entirety and replace with the following:

<u>Sanctions:</u> The Respondent, or if a JV, each JV member, will disclose whether it is or has been the subject of any sanctions or complaints filed with the Louisiana Board of Ethics, the Louisiana Licensing Board for Contractors, or any other state or federal regulatory agency within the past ten (10) years. If so, the Respondent will provide a full description of the facts, circumstances, and outcomes of said sanctions or complaints. If the Respondent is a JV, disclosures will be provided for each JV member.

Section 9.9. Delete the first sentence in Section 9.9 in its entirety and replace with the following:

Standard forms, professional licenses and certificates, company licenses to work in Louisiana, financial records, safety records, Hudson Initiative Certificate and other required documents are to be included in this section.

Section 9.10. Add the following section after Section 9.9:

9.10 Oral Presentations

CPRA will invite shortlisted firms to participate in an interview. CPRA will require that each firm be represented in its interview by the persons with whom CPRA staff will be directly conducting the day-to-day business of the Project. Before the interviews are held, the Selection Committee will meet and determine the questions it would like the Shortlisted firms to address in the interview. The Shortlisted firms will be given an opportunity to present their Project Team and respond to the questions from the Selection Committee. Following the interviews, the Selection Committee will individually rate the firm, the project team, the responses to the questions posed by the Selection Committee in its letter as well as those that might have arisen during the interview.

Oral Presentations shall be no more than forty-five (45) minutes long with forty-five (45) minutes for additional questions and answers. At the conclusion of the Oral Presentation and follow-up question and answer period, the Selection Committee will evaluate each Respondent based on the following criteria:

Project Team 5 points
Responses to the questions 25 points
Overall Delivery Approach 20 points
Total 50 points

The point total from the Oral Presentation will be combined with the point total from the evaluation of the SOQ to result in a Final Evaluation Score for the Respondent and the Respondent with the highest combined Final Evaluation Score will be recommended for selection by the Selection Committee.

Section 15.0 Schedule of Events: Delete this section and replace with the following:

The current schedule for the selection process activities is provided in the table below:

Advertisement Period	December 1, 2017 – March 21, 2018
Pre-Submittal Meeting	January 25, 2018
Deadline for Questions	February 9, 2018
CPRA Responses to Questions	February 20, 2018
SOQ Responses Due	March 21, 2018
Selection Committee Review	March 22, 2018 – April 25, 2018
Oral Presentation Notification	April 26, 2018
Tentative Date for Oral Presentation(s)	May 15, 2018
Announcement of Selected CMAR Contractor	June 1, 2018
Contracting/Negotiation/Award Period	June 1, 2018 – June 29, 2018
Target Notice to Proceed	July 16, 2018

Enclosure 1 – Scope of Services

Section 2.1.3. Delete the ninth bullet in its entirety and replace with the following:

• CMAR Contractor shall use commercial off-the-shelf estimating software. The estimating software Sage Timberline®, MC2®, US Cost Success®, and HCSS are acceptable software to be used to create construction cost estimates.

Section 2.1.4. Add the following bullet:

• The CMAR Contractor shall provide recommendations for the use of fast tracking, early ordering of materials, and any other procedures that will maximize the available funds for the project and speed project delivery, actions designed to minimize adverse effects of labor or material shortages, and time requirements for procurement.

Section 2.1.7. Delete the second bullet in its entirety and replace with the following:

• The CMAR Contractor shall identify work that the CMAR Contractor proposes to self-perform (which must be between 30% and 70% of the cost of work, measured on a dollar value basis). The CMAR Contractor will submit a narrative report that describes how the mix of self-performed and subcontracted work ensures that the overall division of work and pricing will be most advantageous to CPRA.

Section 3.1. Add the following paragraph:

The CPRA is desirous of incentivizing the CMAR Contrctor to continue to find ways of reducing costs during construction through diligent and professional construction management of the procurement and construction processes & techniques.

Attachments: Pre-Submittal Meeting Presentation

Pre-Submittal Meeting Sign-In Sheets

Enclosure 5: Submittal Requirements Checklist – Rev 1

END OF ADDENDUM NO. 4



MID-BARATARIA SEDIMENT DIVERSION

CMAR PRE-SUBMITTAL MEETING



OVERVIEW

- Ground Rules
- Mid-Barataria Sediment Diversion Project
- CMAR Overview
- CMAR Scope of Services
- CMAR RFQ
- Questions



GROUND RULES

- Upon conclusion of this presentation, verbal questions will be accepted.
- Attendees must come to the front of the conference room to ask a question.
- Any responses given in this forum are not considered binding or official.
- OFFICIAL QUESTIONS REGARDING THIS RFQ MUST BE SUBMITTED IN WRITING TO CPRA AS SPECIFIED IN SECTION 14.0 of the RFQ
- Respondents who wish to submit questions on the RFQ must submit their questions in writing by January 25, 2018
 February 1, 2018 to Gloria Tigner, RFQ Coordinator (CPRAcontracts@la.gov)





MID-BARATARIA SEDIMENT DIVERSION PROJECT LOCATION





EIS/PERMITTING

- Permit submitted to USACE in June 2016
- EIS began in early 2017
- Scoping Meetings (July 20, 25, 27)
 - Attendance ranged from 70-130 people
- EIS Scoping Period Closed September 5, 2017
 - Over 800 Comments
 - Over 500 Individual (Form) Letters
 - Over 100 Comments from outside of Louisiana
 - Over 40 "affiliations" within comments



EIS/PERMITTING

- NRD Barataria Basin Strategic Restoration Plan Phase I
 - Underway

- EIS Alternative Analyses Chapter
 - Underway

- EIS Existing and Historic Conditions Chapter (portion)
 - Underway



ENGINEERING AND DESIGN SELECTION

• RSIQ: April 2017 – July 2017

AECOM selected in July 2017

AECOM contracted in October 2017

- Currently developing work plan and alternatives for hydraulic/physical modeling
- Basis of Design (15%) milestone targeted for 3rd QTR of 2018



COASTAL CONNECTIONS





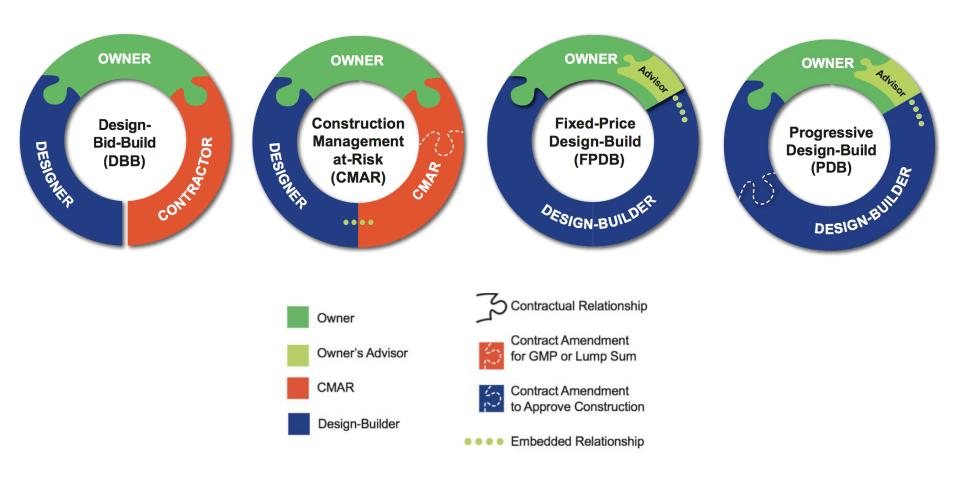
COASTAL CONNECTIONS

COASTAL CONNECTIONS



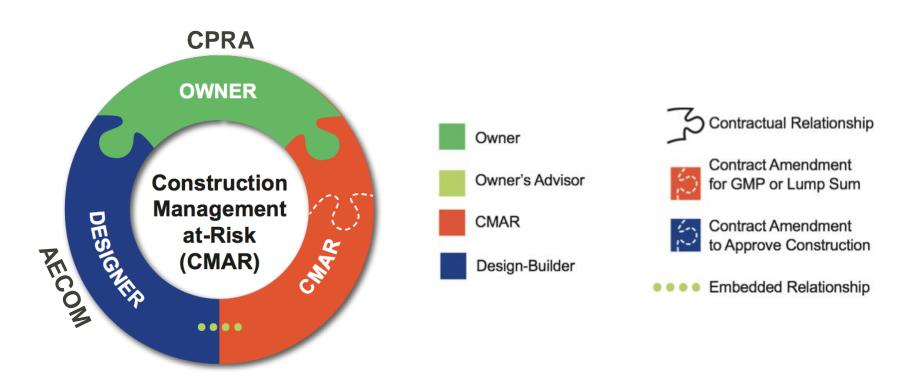


COLLABORATIVE DELIVERY ANALYSIS





SELECTED DELIVERY MODEL - CMAR



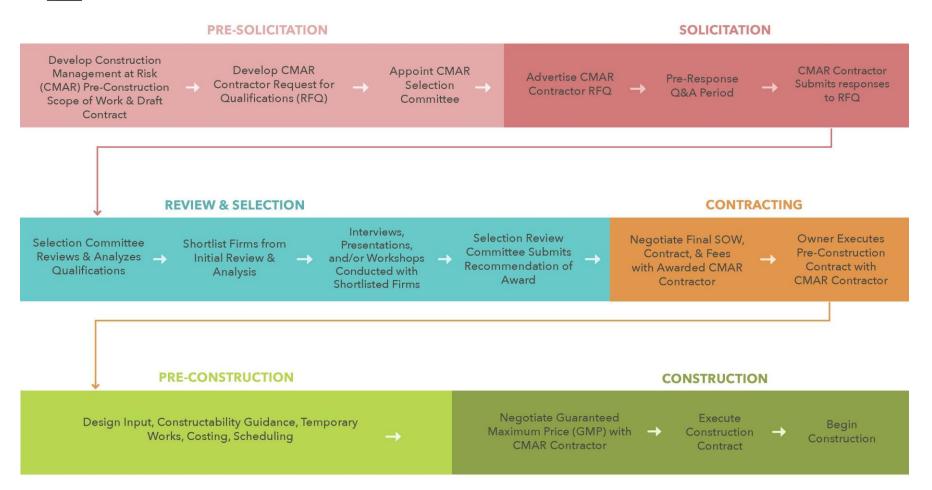


ADVANTAGES OF CMAR

- Legislation has been established for policies/procedures and protection against legal challenges (RS 38:2225.2.4)
- Provides contractor-led estimates earlier and allows scope revision during design to meet project budget
- Can reduce overall project risks and contingency; also may reduce design misunderstandings and change orders
- More suitable for the USACE/NEPA permitting and regulatory process than any form of Design-Build
- Widely accepted by both engineering and construction industry



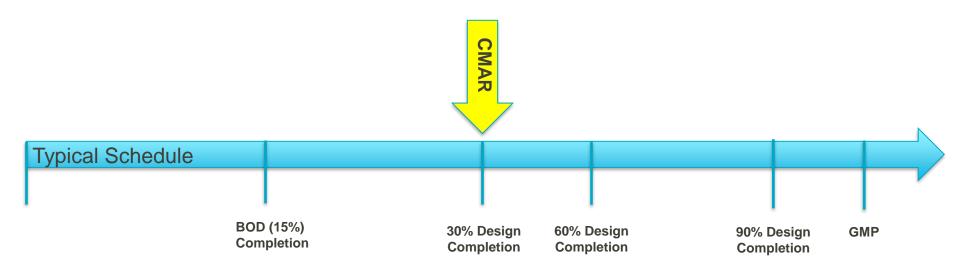
CMAR PROCESS





CMAR INTEGRATION

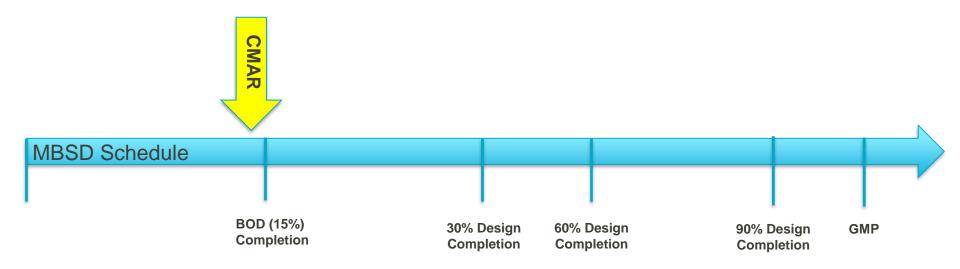
RS 38:2225.2.4





CMAR INTEGRATION

MID-BARATARIA TEAM







Section 1.3: Project Milestone Schedule

Milestone	Month/Year
Design Team NTP	November 2017
CMAR NTP	June 2018
15% (BOD) Design Deliverable	September 2018
30% Design Deliverable	March 2019
60% Design Deliverable	January 2020
90% Design Deliverable	August 2020
100% Design Deliverable	November 2020
Construction Start	July 2021
Construction End	February 2026



Section 2.0: Pre-Construction Scope of Services

- Project Management, General Administration, and Coordination
- Scope Management
- Cost Estimating and Cost Control
- Constructability Review and Value Engineering
- Project Schedule
- Construction Planning
- GMP Development



Section 2.1.6: Construction Planning

- Lists the various construction planning documents required for the Construction Phase (PMP, Safety, Severe Weather, QMP, Scope/Change Management, etc.)
- Includes design progress submittals for temporary works shall be submitted for Owner's Technical Review at the 30%, 60%, and 90% design phases, and for USACE approval as required.
- Temporary works design shall be performed under the responsible charge of a competent Louisiana-licensed Professional Engineer.
- Construction drawings, specifications, and other applicable work products shall be sealed by the Engineer of Record in accordance with Louisiana Law and the Rules of LAPELS.



Section 2.1.8: BOD (15%) Milestone Deliverables

- Final draft of the QMP.
- Constructability review report / written comments resulting from BOD Report review.
- Operations and Maintenance review report analyses for the Project life cycle design and cost.
- Cost estimating standards report documenting established baseline production rate, and standards to be used for cost estimates, including WBS and estimate format.
- Monthly Progress Reports.
- Quarterly cost escalation trend reports.



Section 2.1.8: 30% Milestone Deliverables

- Constructability review report / written comments resulting from 30% Design review.
- O&M review report analyses for the project life cycle design and cost.
- 30% Value Engineering Report.
- 30% Cost Estimate and Narrative.
- Baseline Construction Schedule.
- 30% Temporary Works Design Submittal.
- Monthly Progress Reports.
- Quarterly cost escalation trend reports.



Section 2.1.8: 60% Milestone Deliverables

- Constructability review report / written comments resulting from 60% Design review.
- O&M review report for the Project life cycle design and cost.
- 60% Value Engineering Report.
- 60% Cost Estimate and Narrative.
- Construction Schedule Update.
- 60% Temporary Works Design Submittal.
- Final Draft of all Construction Planning Documents (Section 2.1.6)
- Monthly Progress Reports.
- Quarterly cost escalation trend reports.



Section 2.1.8: 90% Milestone Deliverables

- Constructability review report / written comments resulting from 90% Design review.
- O&M review report analyses for the Project life cycle design and cost.
- 90% Value Engineering Report.
- 90% Cost Estimate and Narrative.
- Construction Schedule Update.
- 90% Temporary Works Design Submittal.
- Monthly Progress Reports.
- Quarterly cost escalation trend reports.



Section 2.1.8: GMP Milestone Deliverables

- **GMP Proposal.**
- Final Project Construction Schedule.
- Final Temporary Works Construction Package.



Section 2.2: Construction Phase Services

- Expected services are included in Enclosure 1, but CMAR
 Contractor to develop full Construction Phase scope
- From Section 27 of Draft Pre-Construction Contract (Enc. 2): If, after negotiations, CPRA and the CMAR Contractor are unable to reach an agreement on a GMP Proposal, CPRA will advertise the Project for public bid in accordance with Louisiana Revised Statute 38:2225.2.4(G)(6). In this event, the CMAR Contractor will not be permitted to submit a bid for the Construction Phase of the Project.



Section 3.1: Explanation of GMP

- If a GMP agreement is reached between CPRA and the CMAR Contractor, the GMP amount will be incorporated into the Contract for Construction Phase Services.
- GMP = Cost of Work + GCs + Bonds & Insurance + CMAR
 Contractor Fee (Overhead & Profit) + Contingency
- CPRA anticipates initiating GMP's no later than completion of 90% contract documents.



Section 3.2: General Conditions

- For onsite personnel that will provide management oversight during construction and any equipment, materials, utilities, facilities, office supplies and travel expenses necessary for execution of the Project.

Includes:

- · Temporary jobsite facilities
- Utilities and data/telecom services
- Office supplies and local staff phones
- Project vehicles
- Safety supplies
- Printing and reproduction services, project signs, etc.





REQUEST FOR QUALIFICATIONS

- RFQ package was issued on December 1, 2017 and includes the following:
 - RFQ Solicitation Document (scoring methodology, criteria and schedule)
 - Enclosure 1: Pre-Construction Scope of Services
 - Enclosure 2: Draft Pre-Construction Contract
 - Enclosure 3: Draft Construction Contract
 - Enclosure 4: Selection Review Committee COI Acknowledgement
 - Enclosure 5: Submittal Requirements Checklist
 - Enclosure 6: Experience and Qualification Form



Section 7.0: Staffing and Key Personnel:

- Project Executive
- Senior PM
- Deputy PM
- Pre-Construction Scope Manager
- Chief Estimator
- Lead Discipline Estimator(s)
- Chief Scheduler
- Project Construction Manager
- Quality Control Manager
- Procurement Manager
- Safety Manager
- Lead Discipline Engineer(s)



- Section 8.0: Pre-Construction/Construction Costs:
 - Estimated Pre-Construction Compensation = \$13,800,000
 - SOQ will confirm ability to perform pre-construction work for this amount, or indicate additional compensation
 - Preliminary Construction Cost Estimate = \$1.3 Billion
 - Includes escalation to the mid-point of construction phase
 - Basis for Bonding Capacity and Self-Performance Percentage



- Section 9.0: SOQ Requirements and Evaluation Criteria:
 - Part A: Business Organization, History, & Financial Condition 15 points
 - Part B: Experience & Qualifications of Key Personnel 30 points
 - Part C: Relevant Project Experience 30 points
 - Part D: Pre-Construction Phase Approach 10 points
 - Part E: Construction Phase Approach 10 points
 - Part F: Compliance with all SOQ Requirements 5 points



- Section 9.8: Pass/Fail Requirements
 - Ability to Bond
 - Evidence of bonding capacity for Pre-Construction (\$13.8M) and Construction phase (\$1.3B)
 - Safety
 - EMR for most recent calendar year must be 1.0 or lower
 - Licensure
 - Heavy Construction in accordance with the rules of LA State Licensing Board for Contractors at the time of SOQ submittal
 - Selection Review Committee COI Acknowledgement
 - Submitted with SQQ



- Section 11: Selection Review Committee
 - One design professional in the discipline of but not involved in the project
 - One licensed contractor in the discipline of but not involved in the project
 - One representative of the owner
 - Two members at large
- Selection Committee Members are listed in the RFQ



- Section 12: Selection Process
 - Selection Review Committee will evaluate and score the submitted SOQ's and may short list the top Respondents
 - Short listed Respondents may be requested to provide an Oral Presentation
 - Details on Oral Presentation format and scoring criteria will be provided in an Addendum
 - Selection Review Committee will provide a recommendation to the CPRA Executive Director



- Section 14: Instructions and Misc. Provisions
 - Official questions must be submitted in writing by February
 1, 2018 to CPRAcontracts@la.gov
 - CPRA will provide official responses to all questions by February 15, 2018
 - Seven paper copies of SOQ shall be delivered to CPRA by 4:00pm CST on March 1, 2018.
 - Mailed copies must be received by 4:00pm CST on March 1, 2018
 - Proposals not received by 4:00pm CST March 1, 2018 will not be reviewed



Section 15.0: Schedule of Events (rev. 1/19/2018)

Advertisement Period	December 1, 2017 - March 1, 2018	
Pre-Submittal Meeting	January 25, 2018	
Deadline for Questions	February 1, 2018	
CPRA Responses to Questions	February 15, 2018	
SOQ Responses Due	March 1, 2018	
Selection Committee Review	March 2, 2018 – April 5, 2018	
Oral Presentation Notification	April 6, 2018	
Tentative Date for Oral Presentation(s)	May 1, 2018	
Announcement of Selected CMAR Contractor	May 22, 2018	
Contracting/Negotiation/Award Period	May 22, 2018 – June 22, 2018	
Target Notice to Proceed	June 25, 2018	



Rudy Simoneaux | January 25, 2018



CMAR Pre-Submittal Meeting

#	Name	Association	Phone	E-Mail
н	Greg Cange losi	A	985.258.00H	grangelos: Otraylor. Com
7	Paul Hagar	Wordlord Brown Sty UC 504-615- 4862	204-615-4862	phog AN @ wood Andexe, com
m	July Die	Volket IN 325 323 593	325 323 593	Substitute O Volket Com
4	TAN EUANS	1,5	275218-9440	jan. quanso Volkart com
2	Steve Heapen	CASU X	753-5857	Herba Chrimus 41 CVBL
9	SCOTT CALLAWAY	CASUN	753-5857	Sotte@cajnusa.com
7	JEF RANCHE	KIEDIT/ROH (225)931-2650	(225)931-2650	it lauche & bobbros, com
00	John Prospered	Krewit (Beh 32)	2129-6115	John. prosture a krewy, Com
6	JIM GARONER	CA C	940-390-4332	940-390-4332 jgardner@un 1shsv2, gon
10	PETER Shinkle	ارد ر	314-477-6447	peter. shinkle @ alberici.com
11	Susan Eccles	Dunlap Hone 215-282-0660	215-282-0660	Seccles & Obenia Those. am
12		-		
13				
14				
Meet	Meeting Title			Page 1 of 3

CMAR Pre-Submittal Meeting



Name	اور	Association	Phone	E-Mail
BRET WILLOHA	O HA	LA. DIJEKSIN CO (PACSONS)	137	bretimillahn @ Darsons .com
Deces Morecon	LARLOW	L. A. DWERSION Co.		206-348-4632 dallas, maylow & Darsons, Com
Steve Cati	1.	Archer Weston (Cali Laplace Engrs) 504-388-8719	1	Scalieclengrs.com
CHARLIE HESS	953	(BROWN + ROOT	50+ 471-6430	504 471-6430 CHARME, HESS @ BROWNANDROOT, COM
Phyliss Adams	dams	LLC Dulersion	985 381 2425	Padams @ Dhylway, rom
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CHRIS ZBITNOFF	<u>t</u>	BARNARD	766-985-90h	chris. 2bitnoff @ barnard-inc.com
Paul Kay	\$	Bring Cost	5461 - 785 - 904	Daul. Kraus @ harnard - inc com
Michael Irma	1 ma	ma Plan any	SOV-753. 2041	Mire @ MRP. HMan, con
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Meeting Title				Page 1 of 3



MBSD CMAR RFQ Submittal Requirements Checklist (rev. 02/17/2018)

Information		Mark "Checked" if Submitted
Introductory Information		
■ Transmittal Letter		
Executive Summary		
Part A – Business Organization, History, and Financial Condition		
Business organization	n and history	
Conflicts of interest		
Sanctions or complai	ints	
■ Litigation history		
Safety Metrics		
Financial Information	n	
Part B – Experience & Qualifications of Key Personnel		
■ Team organization cl	hart	
Information about que services required und	nalifications and abilities of Key Individuals that are comparable to the der this RFQ.	
	Include a minimum of five (5) relevant projects on which key personnel ole. Resumes should clearly describe the role of the Key Personnel in	
capacity, preferably i	ger: Include projects on which he or she served in a Project Management in the past ten (10) years. These projects should include at least two (2) ing CMAR or Progressive Design Build delivery method and at least h a construction value of \$200M or more.	
Primary and seconda	ry contact information for Senior Project Manager project references.	
Part C – Relevant P	Project Experience	
	perience on projects of comparable scope, type, size, delivery model and emonstrate experience with both in-the-wet and in-the-dry construction	
	nd performance information for a maximum of ten (10) relevant projects t fifteen (15) years, or at least 50% complete (construction) by the ttal date.	
relevant projects info	ence and Qualifications Form populated with brief descriptions of ormation and submitted in the Standard Forms Section—contact used for reference checks	

Information	Mark "Checked" if Submitted
Part D – Pre-Construction Phase Approach	
Planned approach to performing the required Pre-Construction Phase services while meeting project scope, schedule, and budget goals. Include a description of the CMAR Contractor roles within the collaborative delivery process, interface with Design Team and other collaborative team members, and integration of CMAR Contractor functions into the overall design delivery process.	
 Respondent's ability to perform the pre-construction services within the stated construction fee. 	
Part E – Construction Phase Approach	
Planned approach to performing construction management services as required to deliver a constructed project within budget and schedule goals. The approach should be based on the 2014 Base Design. Include a description of Respondent's health and safety program.	
Respondent's ability to and intent to meet the self-performance requirement of 30% of cost of construction. Include statement of proposed level of self-performance and services Respondent proposes to self-perform and services that will be sub-contracted.	
Part F – Compliance with All SOQ Requirements	
SOQ Submittal Check List Form	
Standard Forms and Supporting Documents	
Experience and Qualifications Form	
■ Disclosure of Ownership	
Hudson Firm Participation Documentation	
■ Evidence of Eligibility to Participate – Documentation and evidence of the Respondent's legal form of entity (i.e. article of incorporation, by laws, Joint Venture agreements, etc.)	
Contract Review Acknowledgement with any requested changes and modifications	
■ Licensure – Copies of relevant licenses, certifications and registrations	
Acknowledgement of Addenda	
Authorized Signature: Date:	
Print Name: Title:	
Firm Name:	